Prot 3.1 Build up our team of specialists by increasing our Protection Officers

Short		Medium		Long Term
	Achieved		Achieved	
Improved staff retention enabling increased cohort of competent personnel and delivery of audits and other statutory duties. Increased competency removing duplication of effort with workload more evenly distributed. Function focussed on an intelligence led approach to life protection and delivery of premises audits.	YES	Increased options and considerations from a succession planning perspective based on demand and competence levels. Increased assurance of delivery of statutory duties. Continue to evolve our risk-based inspection programme methodology.	YES	Sustained delivery of statutory duties to reduce risks and incidents in the built environment. Protection Directorate that represents our communities, has the levels of skills and competency to be effective and successful in their roles and has sustainable resources for the future. Supporting the local and national economy to grow.
Improved data and intelligence.	YES			
Improved communication across the function.	YES			

Prot 3.2 Visit very high and high-risk premises (7,500 over the life of the Plan)

Short		Medium		Long Term
	Achieved		Achieved	
Enhanced safety of the public in all its forms through assessment of compliance in high risk premises Define, understand and interpret high risk premises. Reduction in risk and incidents in the built environment through fire safety intervention. Greater flexibility and ability of the service to react to new risks. Respond to risk in the community when premises are identified as having potential need for fire safety intervention.	YES YES YES	Stronger working relationships with local authority partners and increased productivity. Increased productivity and response standards for protection Improved work-life balance Effective management of succession planning Increased diversity of the Protection workforce. Reducing vulnerability to fire in nondomestic buildings	YES YES YES YES	Review of validity of the current NFCC risk ratings due to societal, cultural and other factors changing risk in the community and use of nondomestic property. Positive impact through provision of protection service to the diverse communities and businesses of Merseyside Reduced risk of harm from non-compliance with fire safety legislation across our communities. Help the local and national economy row.

Prot 3.3 Introduce a new Management Information System linking Protection, Firefighter Safety and Prevention activity and keeps all our risk information in one place.

Short		Medium		Long Term
	Achieved		Achieved	
Reduction in duplication of effort when capturing data. Easier reporting and notification links between operational crews and functional directorates. Improvement in data capture from completed jobs to provide performance information for Home Office, HMICFRS and NFCC.	YES	Greater sharing of premises related data and information across the directorates. Further development of referral Forms and quick- screens will be explored as part of future developments.	YES	Potential for other expansion and use of the CFRMIS into (petroleum, explosives) Development of our own iteration of CFRMIS (in conjunction with the provider CIVICA) enabling shared learning and best practice with several other FRS.
Cost savings as result of removal of redundant systems.	YES			

Prot 3.4 Increase mobile/agile working for staff

Short		Medium		Long Term
	Achieved		Achieved	
Provision of mobile devices affords inspectors options around working at their district locations, other service premises and locations or from home. Enhanced work/life balance for team members. Reduced financial impact for team members.	YES	Further CFRMIS enhancements across multiple modules will see increased use and enhance the ability to work remotely. Reduction in completion times for audits and inspections. More stable/sustained staff retention due to personnel valuing the flexibility afforded around work locations and routines. Opportunities for team members to experience other areas within the function due to increased appetite for learning and development.	YES	More ideas and solutions being generated from within the team leading to further long term enhancements across the function. More personnel considering lateral or upward progression through the function. Reduction in carbon footprint resulting from fewer or shorter journeys to and from work.

Prot 3.5 Deliver a full response to Grenfell Tower Fire Inquiry recommendations

Short		Medium		Long Term
	Achieved		Achieved	
The delivery of all 46 recommendations from the GTI phase 1 report supporting the departmental objective of ensuring local businesses and communal residential areas are maintained in a manner that affords the highest levels of safety to our communities and our firefighters. Premises have, and are being, made safer through remediation and operational personnel are far better equipped to deal with HRRBs and any other premises where external walls may become involved in fire.	YES	Organisational learning from GTI Phase 1 Report and incorporated into new policies and procedures. Additional control measures for stairwell protection teams escalated to national level conversations within the NFCC and with the HSE. The BRR work within the highrise premises creates an ongoing periodic re-inspection frequency for these buildings within our RBIP.	YES	Elimination of risk to those that are vulnerable because of their socio-economic, ethnicity and other protected characteristics. Any implemented changes will be embedded and form part of business as usual. Ability to react positively to further changes to legislation and guidance.

Prot 3.6 Complete 6,336 medium to low risk visits over the life of this plan

Short		Medium		Long Term
	Achieved		Achieved	
Efficient use of our operational crews in addressing low/medium risk premises. Minimise/reduce the need to engage specialist fire safety regulators in lower risk interventions thus maximising capacity to deal with higher risk elements within the RBIP. Increase fire safety knowledge across our operational workforce. Broaden the number and type of premises receiving fire safety interventions.	YES	Expand the initial foundational knowledge obtained by operational crews into a formal qualification to be provided to all operational personnel. Create opportunities for Protection personnel to mentor/support operational personnel. Via analysis of data, determine the rationale around types of premises identified for SOFSA purposes and subsequently inform future KPIs in this area.	NO	Potential for operational crews to undertake secondment type activity in to the Protection function as part of their development and/or to support potential peak level activities born out of local, regional or national priorities/initiatives.

Prot 3.7 Fire Safety Inspectors will visit every registered Petroleum storage site in Merseyside

Short		Medium		Long Term
	Achieved		Achieved	
Create a standardised approach across all Protection Districts associated with the licensing and inspection of petroleum storage sites.	YES	Build Petroleum site inspections in to the IFOG planner so as to ensure inspection frequencies for such sites become an embedded element of our RBIP.	YES	Develop a more automated process for petroleum site inspections so as to minimise administrational and processing times thus making us more efficient. Enhanced environmental protection and sustainability.
Increase the cohort of regulators within Protection competent in this area.	YES	Protection of on- site workers and surrounding communities due to reduced incident numbers.	YES	Increased facility longevity and asset value.
Deliver development training to the relevant personnel to ensure their knowledge is aligned to current standards and guidance.	YES	Reduction in fire- related incidents due to risk mitigation and enhanced preparedness measures.	YES	

Prot 3.8 Monitor and assess all applications for new Explosive Storage Licenses & complaints

Short		Medium		Long Term
	Achieved		Achieved	
Immediate risk reduction through hazard identification and verification of compliance. Prevention of any regulatory violations. Enhanced community and firefighter safety through identification of suitable controls and community assurance. Standardisation of licensing applications process.	YES YES YES	Reduction in operational incidents at such sites. Development of an automated process embedded within CFRMIS to promote efficiencies. Amendment to performance indicators to reflect varying levels of applications year on year. Stronger regulatory and industry relationships and collaboration.	YES YES YES	Future proofing infrastructure to adapt to amendments to existing legislation or the introduction of new regulatory frameworks. Regulatory efficiency and consistency arising from established compliance frameworks and data analysis.